Netflix, Inc.

February 20, 2004

Subject: Letter of Recommendation for FAMSOFT

To Whom It May Concern:

Famsoft was selected by Netflix in April 2003 to migrate Oracle databases and applications from Sun Solaris to IBM AIX operating system. Famsoft was selected for this project because of their vast experience in cross-platform migration of mission-critical Oracle databases in a relatively short period of time.

The database migration project was a huge success. All critical databases supporting Netflix's business applications were migrated without any issues. Famsoft's data migration methodology and their proprietary software were the key elements for a successful migration of business applications databases including Netflix's web site and Oracle 11i applications. Their software ensured a very small migration window. The Famsoft team has a thorough Migration validation process to validate the data once migration is done.

Famsoft has a team of resourceful, creative and solution-oriented team that worked diligently during the term of the engagement. The team's working attitude and quick problem solving approach were worth applauding. I strongly recommend Famsoft for any Oracle database migration project.

Mike Osier
VP, IT Operations